Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

|             |   |                |                           | amended an               | POFL<br>Id P.A. 71 of 1919         | , as amondec  | i.               |   |                     |   |  |  |
|-------------|---|----------------|---------------------------|--------------------------|------------------------------------|---------------|------------------|---|---------------------|---|--|--|
| Loca        | l Unit  | of Gov         | vernment Typ              | ю                        |                                    |               | Local Unit Nar   |   |                     | County  |  |  |
| _           | Count   |                | City                      | ⊠Twp                     | □Village                           | Other         | Sheridan         |   |                     | Huron   |  |  |
|             | al Yea<br>31/06   |                |                           |                          | Opinion Date<br>7/31/06            |               |                  | Date Audit Report                         | Submitted to State  |   |  |  |
| We a        |   |                |                           |                          | 7.0.100                            |               |                  | 17701100                                  |                     |   |  |  |
|             |   |                | -                         | ccountants               | s licensed to n                    | ractice in f  | Michlaan         |   |                     |   |  |  |
|             | We are certified public accountants licensed to practice in Michigan.  We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the             |                |                           |                          |                                    |               |                  |   |                     |   |  |  |
|             | Management Letter (report of comments and recommendations).   |                |                           |                          |                                    |               |                  |   |                     |   |  |  |
|             | YES   | 9              | Check e                   | ach applic               | able box bel                       | ow. (See i    | nstructions fo   | further detail.)                          |                     |   |  |  |
| 1.          | 1. All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.                          |                |                           |                          |                                    |               |                  |   |                     |   |  |  |
| 2.          | <ol> <li>There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets<br/>(P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.</li> </ol> |                |                           |                          |                                    |               |                  |   |                     |   |  |  |
| 3.          | ×   |                | The loca                  | l unit Is in d           | compliance wi                      | th the Unif   | orm Chart of     | Accounts issued by                        | the Department of   | Treasury.   |  |  |
| 4.          | ×   |                | The loca                  | l unit has a             | dopled a bud                       | get for all r | equired funds    |   |                     |   |  |  |
| 5.          | X   |                | A public                  | hearing on               | the budget w                       | as held in    | accordance w     | ith State statute.                        |                     |   |  |  |
| 6.          | X   |                |                           |                          | not violated the<br>ssued by the l |               |                  |   | ider the Emergency  | Municipal Loan Act, or  |  |  |
| 7.          | ×   |                | The loca                  | I unit has n             | not been delin                     | quent in dis  | stributing tax i | evenues that were                         | collected for anoth | er taxing unit.   |  |  |
| 8.          | ×   |                | The loca                  | l unit only i            | holds deposits                     | /inveslmer    | nts that comp    | y with statutory req                      | uirements.          |   |  |  |
| 9.          |   | ×              |                           |                          |                                    |               |                  | that came to our a<br>sed (see Appendix I |                     | in the Bulletin for   |  |  |
| 10.         | X   |                | that have                 | not been                 | previously co                      | nmunicate     | d to the Local   |   | Division (LAFD). II | ring the course of our audit<br>there is such activity that has |  |  |
| 11.         | X   |                | The loca                  | l unit is fre            | e of repeated                      | comments      | from previous    | s years.                                  |                     |   |  |  |
| 12.         | X   |                | The audi                  | t opinion is             | UNQUALIFIE                         | ĒD.           |                  |   |                     |   |  |  |
| 13.         | ×   |                |                           |                          | complied with<br>ng principles (G  |               | or GASB 34 a     | s modified by MCG                         | AA Statement #7 a   | nd other generally  |  |  |
| 14.         | X   |                | The boar                  | d or counc               | il approves al                     | l invoices p  | orior lo payme   | ent as required by c                      | harter or statute.  |   |  |  |
| 15.         | X   |                | To our kr                 | nowledge,                | bank reconcill                     | atlons that   | were reviewe     | ed were performed t                       | timely.             |   |  |  |
| inci<br>des | uded<br>cripti  | in tl<br>on(s) | his or any<br>) of the au | other aud<br>thority and | dit report, nor<br>lor commissio   | do they o     | oblain a stand   |   |                     | e audited entity and is not<br>me(s), address(es), and a        |  |  |
| We          | have  | e one          | closed the                | o following              | g:                                 | Enclosed      | Not Require      | ed (enter a brief justifi                 | cation)             |   |  |  |
| Fin         | ancia   | l Sta          | tements                   |                          |                                    |               |                  |   |                     |   |  |  |
| The         | elette  | er of          | Comment                   | s and Reco               | ommendations                       |               |                  |   |                     |   |  |  |
| Oth         | er (D   | 05CT)b         | e)                        |                          |                                    |               |                  |   | -                   |   |  |  |
| 1           |   |                | Accountant (F             |                          |                                    |               | ·                | Talaphone Number                          |                     |   |  |  |
|             |   |                | Zahul CF                  | PAPC                     |                                    |               |                  | 989-269-9966                              | Shate               | 71  |  |  |
|             | al Add<br>11 No   |                | Port Cres                 | cent                     |                                    |               |                  | City<br>Bad Axe                           | State 1             | Zip<br>48413  |  |  |
| <u></u>     |   |                | Signature                 | a ().                    | ()                                 |               | rinted Name      | ahul CPA PC                               | Licenso Nu          | Licensa Numbar<br>1101013362                                    |  |  |
| کہا         |   | y h            | <del>Υ</del> -"h          | CHIL                     | Х                                  |               |                  |   |                     |   |  |  |
|             |   |                | '                         |                          |                                    |               |                  |   |                     |   |  |  |

Sheridan Township Huron County

FINANCIAL REPORT March 31, 2006

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#### George Zahul, CPA, PC 101 N Port Crescent St Bad Axe, MI 48413 989-269-9966

#### Independent Auditor's Report

To the Township Board Sheridan Township

I have audited the accompanying general purpose financial statements of the governmental activities, the business-type activities, the aggregated discretely presented component units, each major fund, and the aggregate remaining fund information of the Sheridan Township as of and for the year ended March 31, 2006, which collectively comprise the basic financial statements of the Sheridan Township management. My responsibility is to express opinions on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Sheridan Township as of March 31, 2006, and the respective changes in financial position and cash flows, where applicable, thereof for the year ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, I have also issued my report dated July 31, 2006, on my consideration of the Sheridan Township internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of my audit.

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. I have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Sheridan Township basic financial statements. The supplemental information is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in my opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The supplementary information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, i express no opinion on them.

Jey Lohn CAPC George Zahul, CPA, PC July 31, 2006

July 31, 2006

#### George Zahul, CPA, PC 101 N Port Crescent St Bad Axe, MI 48413 989-269-9966

Report on Compliance and on Internal Control Over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Township Board Sheridan Township

I have audited the financial statements of the governmental activities, the business-type activities, the aggregated discretely presented component units, each major fund, and the aggregate remaining fund information of Sheridan Township as of and for the year ended March 31, 2006, which collectively comprise Sheridan Township basic financial statements and have issued my report thereon dated July 31, 2006. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing my audit, I considered the Sheridan Township internal control over financial reporting in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. My consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. I noted no matters involving the internal control over financial reporting and its operation that I consider to be material weaknesses.

<u>Compliance</u>

As part of obtaining reasonable assurance about whether Sheridan Township financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

This report is intended solely for the information and use of the audit committee, management, the State of Michigan, and the United States Department of Agriculture Rural Development and is not intended to be and should not be used by anyone other than those specified parties.

George Zahul, OPA, PC

July 31, 2006

### Sheridan Township Management's Discussion and Analysis

This section of the Township's annual financial report presents our discussion and analysis of the Township's financial performance during the fiscal year that ended on March 31, 2006. Please read it in conjunction with the district's financial statements, which immediately follow this section.

#### Financial Highlights

The 2005/06 fiscal years resulted in a Fund Balance in the General Funds and Special Revenue of \$305,694.89. This was an expected result for the Township. The Fund Balances were slightly higher than was originally budgeted.

In total, Township revenues exceeded \$157,467.54 for fiscal year ended March 31, 2006. Spending over the same time period was \$183,071.78. In both cases that was an increase of approximately \$1,185.01 over fiscal 2004 for revenues and an increase of \$829.60 for spending.

#### Overview of the Financial Statements

This annual report consists of four parts – management's discussion and analysis (this section), the basic financial statements, required supplementary information and other supplementary information. The basic financial statements include two kinds of statements that present different views of the Township:

The first two statements are district-wide financial statements that provide both short-term and long-term information about the Township's overall financial status.

The remaining statements are fund financial statements that focus on individual parts of the Township's government, reporting the Township's operations in more detail than the district-wide statements.

#### Government-Wide Statements

The Government-wide statements report information about the Township as a whole using accounting methods similar to those used by private-sector companies. The statements of net assets include all of the Township's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Township's net assets and how they have changed. Net assets – the difference between the Township assets and liabilities – are one way to measure the Township's financial health or position.

## Sheridan Township Management's Discussion and Analysis

The government-wide financial statements of the Township are divided into categories:

**Governmental Activities** – Most of the Township's basic services are included here, such as public safety, public works, and general administration. Property taxes, stateshared revenue, and charges for services provided most of the funding.

#### **Fund Financial Statements**

The fund financial statements provide more detailed information about the Township's funds, focusing on its most significant or "major" funds – not the Township as a whole. Funds are accounting devices the Township uses to keep track of specific sources of funding and spending for particular purposes:

Some funds are required by State law and by bond covenants.

The Township establishes other funds to control and manage money for particular purposes.

The Township has one type of fund:

Governmental Funds — Most of the Township's basic services are included in governmental funds, which focus on how cash and other financial assets can readily be converted to cash flow in and out, and the balances left at year end that are available for spending. The governmental fund statements provide a detailed short-term view that helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the Township's programs.

## Sheridan Township Management's Discussion and Analysis

#### Financial Analysis of the Township as a Whole

#### **Net Assets**

Revenues

Operating Grants

Township net assets increased during the fiscal 2006. Township assets were fully depreciated.

| Sheridan Township                              |    |            |  |  |  |  |  |  |
|--|----|------------|--|--|--|--|--|--|
| ,  |    | 2006       |  |  |  |  |  |  |
| Current and other Assets                       | \$ | 305,783.68 |  |  |  |  |  |  |
| Capital Assets, Less Accumulated Depreciation  |    | 4,570.48   |  |  |  |  |  |  |
| Total Assets                                   | \$ | 310,354.16 |  |  |  |  |  |  |
| Other Liabilities                              |    | 1,226.89   |  |  |  |  |  |  |
| Total Liabilities                              | \$ | 1,226.89   |  |  |  |  |  |  |
| Net Assets:                                    |    |            |  |  |  |  |  |  |
| Invested in Capital Assets net of Related Debt | \$ | 4,570.48   |  |  |  |  |  |  |
| Unrestricted                                   |    | 305,694.89 |  |  |  |  |  |  |
| Total net Assets (deficit)                     | \$ | 310,265.37 |  |  |  |  |  |  |
| Changes in Sheridan Township Net Assets        |    |            |  |  |  |  |  |  |

| General Revenues        |          |            |  |  |  |
|-------------------------|----------|------------|--|--|--|
|                         |          | 00 000 00  |  |  |  |
| Property Taxes          |          | 30,686.89  |  |  |  |
| State Revenue Sharing   |          | 50,432.00  |  |  |  |
| Investment Earnings     | 5,100.82 |            |  |  |  |
| Industrial Facility Tax |          | 18,058.52  |  |  |  |
| Roads                   |          | 45,499.12  |  |  |  |
| Other                   |          | 7,690.19   |  |  |  |
| Total Revenues          | \$       | 157,467.54 |  |  |  |

2006

0

\$

| Expenses                 |                   |
|--------------------------|-------------------|
| General Government       | \$<br>28,411.40   |
| Public Safety            | 13,798.00         |
| Public Works             | 21,485.44         |
| Roads                    | 106,535.86        |
| Other                    | 12,841.08         |
| Business Type Activities |                   |
| Unallocated Depreciation | <br>2,512.00      |
| Total Expenses           | \$<br>185,583.78  |
| Increase in Net Assets   | \$<br>(28,116.24) |

## Sheridan Township Management's Discussion and Analysis

#### **Governmental Activities**

Revenues for governmental activities totaled \$157,467.54 in 2006. A total of \$76,186.01 was in the form of property tax collections, an increase of \$8,921.65 over 2004. This increase is due to the continuing growth in the tax base. State-shared revenues continue to be of concern. While it provided \$50,432.00, we are uncertain what will happen in 2006 given the State's financial difficulties.

#### Financial Analysis of the Township's Funds & Budgets

The General Fund ended 2006 with a fund balance of \$253,348.16. Several factors affected operating results. Total revenues in the General Fund of \$100,553.20 exceeded expenditures of \$62,737.92 by \$37,815.28.

The General Fund budget is amended throughout the year as deemed necessary. This is primarily done to prevent expenditures from exceeding the budget. With that in mind, the General Fund expenditures were 90 percent of budget. With the exception of the previously mentioned items, no major General Fund areas were significantly under or over budget.

#### Capital Assets and Debt

The Township did not make any capital purchases during the year.

#### Factors Bearing on the Township's Future

At the time these financial statements were prepared and audited, the Township was not aware of any areas that could have a major impact on the 2006-2006 fiscal year and subsequent years.

#### Contacting the Township's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers and investors and creditors with a general overview of the Township's finances and to demonstrate the Township's accountability for the money it receives. If you have questions about this report or need additional information, contact in writing the Business Office, Sheridan Township, 4615 s. Barrie Road, Ubly, MI 48475.

### Sheridan Township Statement of Net Assets March 31, 2006

#### **Assets**

| Current Assets Cash and Investments            | s  | 299,454,61  |
|--|----|-------------|
| Taxes and Accounts Receivable                  | •  | 6,329.07    |
| Total Current Assets                           |    | 305,783.68  |
|  |    |             |
| Property and Equipment                         |    |             |
| Land   |    | 800.00      |
| Building                                       |    | 14,940.00   |
| Furniture and Equipment                        |    | 12,562.48   |
| Less Accumulated Depreciation                  |    | (23,732.00) |
| Net Property and Equipment                     |    | 4,570.48    |
| Total Assets                                   | \$ | 310,354.16  |
|  |    | _           |
| Liabilities and Net Assets                     |    |             |
| Current Liabilities                            |    |             |
| Accounts Payable                               | \$ | 1,137.77    |
| Accrued Payroll and Taxes                      |    | 89,12       |
| Total Current Liabilities                      |    | 1,226.89    |
| Long - Term Liabilities                        |    |             |
| Total Liabilities                              |    | 1,226.89    |
| Net Assets                                     |    |             |
| Invested in capital assets net of related debt |    | 4,570.48    |
| Unrestricted                                   |    | 305,694.89  |
| -,,  |    |             |
| Total Net Assets                               | \$ | 310,265.37  |

#### Sheridan Township Statement Of Activities For the Year Ended March 31, 2006

#### **Governmental Activites**

#### **Program Revenues**

| Functions/Programs   | Program<br>Expenses |  |           | narges for<br>Services                                | 2          | Operating<br>Grants                          | Net (Expense) Revenue and Changes in Net Assets |  |
|--|---------------------|--|-----------|---|------------|--|---|--|
| Governmental Activities  |                     |  |           |   |            |  |   |  |
| General Government Public Safety Public Works Roads Other Unallocated Depreciation             | \$                  | 28,411.40<br>13,798.00<br>21,485.44<br>106,535.86<br>12,841.08<br>2,512.00 | \$        | 0.00<br>6,251.71<br>0.00<br>45,499.12<br>0.00<br>0.00 | \$         | 0.00<br>0.00<br>0.00<br>0.00<br>0.00<br>0.00 | \$  | (28,411.40)<br>(7,546.29)<br>(21,485.44)<br>(61,036.74)<br>(12,841.08)<br>(2,512.00) |
| Total Governmental Activities  | <u>.\$</u>          | 185.583.78   | <u>.s</u> | 51.750.83   | <u>.\$</u> | 0.00   |   | (133,832.95)   |
| General Revenues   |                     |  |           |   |            |  |   |  |
| Property Taxes General State Revenue Sharing Investment Earnings Industrial Facility Tax Other |                     |  |           |   |            |  |   | 24,435.18<br>50,432.00<br>5,100.82<br>18,058.52<br>7,690.19                          |
| Total General Revenues   |                     |  |           |   |            |  |   | 105,716.71   |
| Change in Net Assets (Deficit)   |                     |  |           |   |            |  |   | (28,116.24)  |
| Net Assets Beginning of Year   |                     |  |           |   |            |  |   | 338,381.61   |
| Net Assets End of Year   |                     |  |           |   |            |  | <u>\$</u>                                       | 310.265.37   |

#### Combined Balance Sheet All Fund Types and Account Groups March 31, 2006

|  |                                       | ental Fund<br>pes                | Fiduciary<br>Fund Type      | Total                                 |  |  |
|--|---------------------------------------|----------------------------------|-----------------------------|---------------------------------------|--|--|
|  | General                               | <u>Special</u><br>Revenue        | Agency<br>Fund              | (Memorandum<br>Only)                  |  |  |
| Assets   |                                       |                                  |                             |                                       |  |  |
| Cash and Investments Taxes Receivable Due from Other Funds             | \$ 251,390.38<br>2,046.57<br>1,138.10 | \$ 48,064.23<br>4,282.50<br>0.00 | \$ 1,138.10<br>0.00<br>0.00 | \$ 300,592.71<br>6,329.07<br>1,138.10 |  |  |
| Total Assets   | \$ 254,575.05                         | \$ 52,346.73                     | \$ 1,138.10                 | \$ 308,059.88                         |  |  |
| Liabilities and Fund Equity  |                                       |                                  |                             |                                       |  |  |
| Liabilitles  |                                       |                                  |                             |                                       |  |  |
| Accounts Payable<br>Salaries and Fringes Payable<br>Due to Other Funds | \$ 1,137.77<br>89.12<br>0.00          | \$ 0.00<br>0.00<br>0.00          | \$ 0.00<br>0.00<br>1,138.10 | \$ 1,137.77<br>89.12<br>1,138.10      |  |  |
| Total Liabilities  | 1,226.89                              | 0.00                             | 1,138.10                    | 2,364.99                              |  |  |
| Fund Equity  | -                                     |                                  |                             |                                       |  |  |
| Unreserved   | 253,348.16                            | 52,346.73                        | 0.00                        | 305,694.89                            |  |  |
| Total Fund Equity  | 253,348.16                            | 52,346.73                        | 0.00                        | 305,694.89                            |  |  |
| Total Liabilities and Fund Equity                                      | \$ 254,575.05                         | \$ 52,346.73                     | \$ 1,138.10                 | \$ 308,059.88                         |  |  |

## Combined Statement of Revenue, Expenditures and Change in Fund Balance - All Governmental Fund Types For the Year Ended March 31, 2006

#### **Governmental Fund Types**

|  |    | <u>General</u>  |    | Special<br>Revenue                                    |   | <u>Total</u><br><u>Memorandum</u><br><u>Only</u>             |  |  |
|--|----|---|----|---|---|--|--|--|
| Revenues   |    |   |    |   |   |  |  |  |
| Property Taxes State Revenue Sharing Property Taxes Roads Interest Miscellaneous | S  | 22,685.90<br>50,432.00<br>0.00<br>2,437.31<br>24,997.99 | \$ | 6,251.71<br>0.00<br>45,499.12<br>2,663.51<br>2,500.00 | S | 28,937.61<br>50,432.00<br>45,499.12<br>5,100.82<br>27,497.99 |  |  |
| Total Revenues   |    | 100,553.20  |    | 56,914.34   |   | 157,467.54   |  |  |
| Expenditures   |    |   |    |   |   |  |  |  |
| General Government Public Safety Public Works Other                              |    | 28,411.40<br>0.00<br>21,485,44<br>12,841.08             |    | 0.00<br>13,798.00<br>106,535.86<br>0.00               |   | 28,411.40<br>13,798.00<br>128,021.30<br>12,841.08            |  |  |
| Total Expenditures   |    | 62,737.92   |    | 120,333.86  | _ | 183,071.78   |  |  |
| Excess of Revenues over Expenditures   |    | 37,815.28   |    | (63,419.52)   |   | (25,604.24)  |  |  |
| Other Financing Sources (Uses)   |    |   |    |   |   |  |  |  |
| Operating Transfers in<br>Operating Transfers out                                |    | 0.00  | _  | 0.00  |   | 0.00   |  |  |
| Total Other Financing Sources (Uses)   | _  | 0.00  | _  | 0.00  |   | 0.00   |  |  |
| Excess of Revenues and Other Sources<br>Over(Under)Expenditures and Other Uses   |    | 37,815.28   |    | (63,419.52)   |   | (25,604.24)  |  |  |
| Fund Balance at Beginning of Year  | _  | 215,532.88  |    | 115,766.25  |   | 331,299.13   |  |  |
| Fund Balance at End of Year  | \$ | 253,348.16  | \$ | 52,346.73   | 5 | 305,694.89   |  |  |

#### Reconciliation of Fund Balances of Government Funds to Net Assets of Government Activities For the Year Ended March 31, 2006

#### Fund Balances Total Governmental Funds

\$ 305,694.89

Amounts reported for governmental activities in the statement of activities are different because

Capital assets used in governmental activities are not financial resources expenditures in the year incurred and are not reported in the funds

Property and Equipment Less Accumulated Depreciation 28,302.48

(23,732.00)

Debt is not recorded in governmental funds until it is paid

Notes Payable End of Year

0.00

Net Assets of Governmental Activities

\$ 310,265,37

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

For the Year Ended March 31, 2006

#### Net Change in Fund Balances Total Governmental Funds

\$ (25,604.24)

Amounts reported for governmental activities in the statement of activities are different because

Governmental funds report capital outlays as expenditures in the year incurred and depreciation is recored for assets in the statement of activities

Depreciation Expense (2,512.00)
Capital Outlay 0.00

Accrued Interest on long-term debt is recorded in the statement of activities when incurred it is not recorded in governmental funds until it is paid

Accrued Interest Payable Beginning of Year 0.00
Accrued Interest Payable End of Year 0.00
Other 0.00

Proceeds and repayments of principal on long-term debt are revenues and expenditures in the government funds, but not in the statement of activities

Proceeds from new Debt 0.00

Change in Net Assets of Governmental Activities \$ (28,116.24)

#### Note 1 - Summary of Significant Accounting Policies:

The accounting policies of the Local Governmental Unit conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Local Governmental Unit:

#### A. Reporting Entity

The Local Governmental Unit is governed by an elected council (Board). The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Although blended component units are legal separate entities, in substance, they are part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

#### B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non fiduciary activities of the primary government and its component units. For the most part, the effect of inter fund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### Governmental Funds

Governmental funds are those funds through which most governmental functions typically are financed. The acquisition, use and balances of the government's expendable financial resources and the related current liabilities are accounted for through governmental funds.

The Government reports the following major governmental fund:

The general fund is the Government's primary operating fund. It accounts for all financial resources of the Government, except those required to be accounted for in another fund.

#### Other Non-Major Funds

The special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects). The Government accounts for its major and local street activities in the special revenue funds.

#### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes recognized as revenue in the year for which they are levied. Grants and similar items are recognizes as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of inter fund activity has been eliminated from the district-wide financial statements.

Amounts reported as program revenue include (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes and unrestricted State aid.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgements, are recorded only when payment is due.

Property taxes, intergovernmental grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected not to follow private-sector standards issued after November 30, 1989 for its business-type activities

Proprietary funds distinguish operating revenue and expenses from non operating items. Operating revenue and expenses generally result from providing services and producing and delivering foods in connection with and proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relate to charges to customers for sales and services. The water and sewer fund also recognizes the portion of tap fees intended to recover current cost (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as non operating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as non operating revenue and expenses.

#### D. Assets, Liabilities, and Net Assets or Equity

#### Bank Deposits and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables and Payable's

In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1st on the taxable valuation of property as of the preceding December 31st. Taxes are considered delinquent on March 1st of the following year, at which time penalties and interest are assessed.

#### Inventories and Prepaid Items

Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect cost applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

#### Restricted Assets

The revenue bonds of the enterprise funds require amounts to be set aside for construction, debt service principal and interest, operations and maintenance, and a bond reserve. These amounts have been classified as restricted assets, as well as amounts on deposit at the county being held for the construction or debt service of the Local Unit of Government's water and sewer lines.

#### **Capital Assets**

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges, sidewalks, and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Interest incurred during the construction of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. During the current year, \$xxx of interest expense was capitalized as part of the cost of assets under construction.

Property, plant and equipment is depreciated using the straight-line method over its' estimated useful life.

#### Compensated Absences (Vacation and Sick Leave)

It is the government's policy to permit employees to accumulate earned but unused sick and vacation pay benefits. There is no liability for unpaid accumulated sick leave since the government does not have a policy to pay any amounts when employees separate from service with the government. All vacation pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only for employee terminations as of year-end.

#### **Long-Term Obligations**

In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

#### Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### Comparative Data/Reclassifications

Comparative total data for the prior year has not been presented in the fund financial statements.

#### Note 2 - Stewardship, Compliance, and Accountability:

#### **Budgetary Information**

Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America and State law for all Government Funds. All annual appropriations lapse at fiscal year end.

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the Government to have its budget in place by the beginning of its fiscal year. Expenditures in excess of amounts budgeted are a violation of Michigan law. Sate law permits governments to amend their budgets during the year. During the year, the budget was amended in a permissible manner. There were no significant amendments during the year.

Amounts encumbered for purchase orders, contracts, etc. are not tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered.

#### Excess of Expenditures Over Appropriations in Budgeted Funds

During the year, the Government incurred expenditures in certain budgeted funds which were in excess of the amounts budgeted, as shown in the statements of Actual vs Budget.

#### Note 3 - Deposits and Investments:

#### Deposits

The Government's cash accounts consist of various interest bearing checking and savings accounts. At year-end, the carrying amount of the Government's deposits was \$265,289.36 and the bank balance was \$265,289.36.

#### Investments

State statutes authorize the Government to invest in obligations of the U.S. Treasury and U.S. agencies, deposit agreements with federally insured financial institutions within the State of Michigan, high grade commercial paper, repurchased obligations of the U.S. government and U.S. agencies, banker's acceptances of U.S. banks and mutual funds comprises of the above authorized investments. As of March 31, 2006, the Government investments consisted of certificates of deposit and Money Market Funds which the carrying amount and the bank balance was \$35,303.35.

The total Government cash and investments amounted to \$300,592.71 as of March 31, 2006 and \$300,592.71 was covered by Federal Depository Insurance.

#### Note 4 - Receivables:

Receivables as of year end for the governments individual major funds and the other non major funds in the aggregate are shown in the respective statements.

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned.

#### Note 5 - Employee Retirement and Benefits Systems:

The Township has a defined contribution pension plan. The township contributes an amount of each employee's annual salary to the plan. Pension expense for the fiscal year ended March 31, 2006 was \$1,650.87.

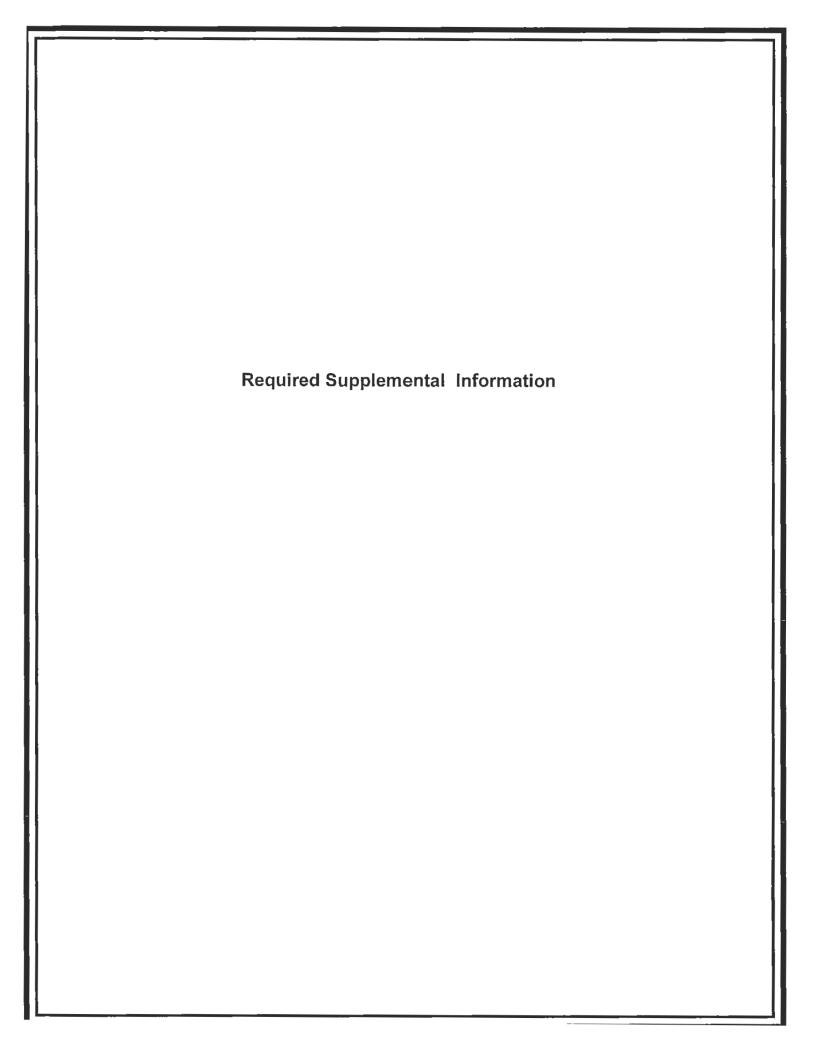
#### Note 6 - Transfers:

The Township had no transfers.

#### Note 7 - Contingent Liabilities:

#### Contingent Liability - Unemployment Compensation Costs

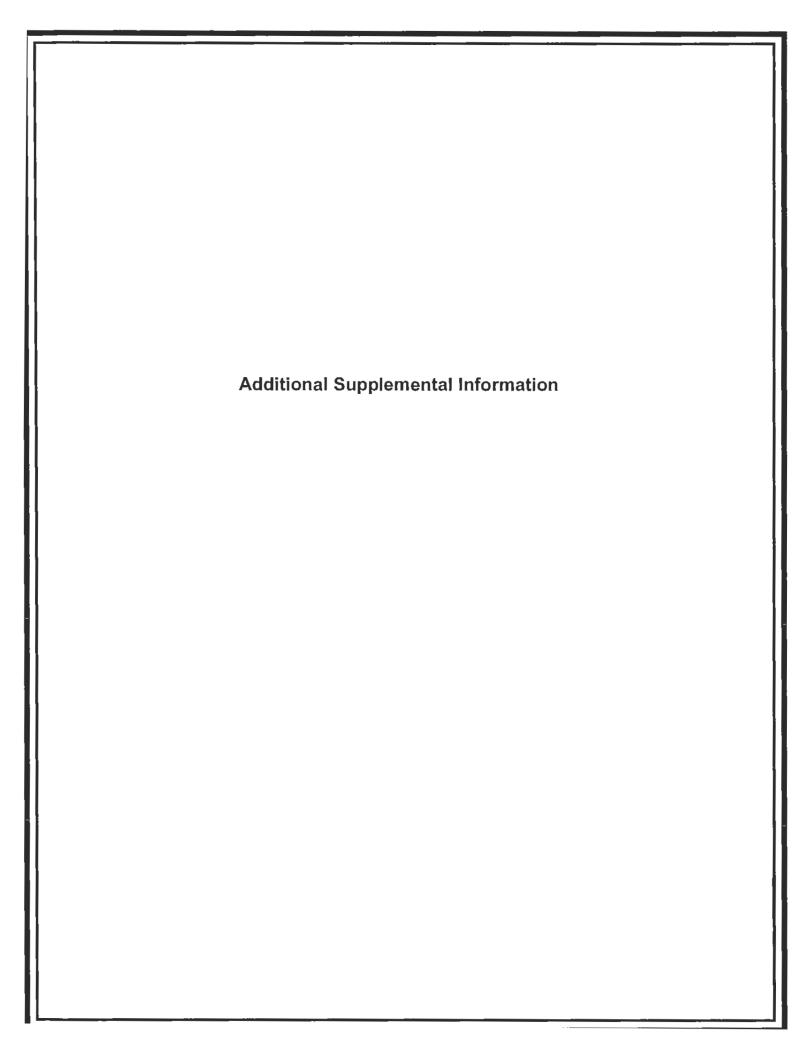
The Government has elected to be treated as a reimbursing employer for unemployment compensation purposes. Any unemployment benefits paid to Government employees by the Michigan unemployment fund must be reimbursed by the Government on a dollar for dollar basis. The contingent liability for unemployment benifits is not recognized in the accompanying financial statements. The expense is recognized at the time the Government becomes liable to the State of Michigan for unemployment benefits paid.



# Sheridan Township Budgetary Comparison Schedule General Fund For the Year Ended March 31, 2006

| Gei  | ner: | al F | un | Ы |
|------|------|------|----|---|
| O.C. |      | 31   | un | u |

|  |                    | Genera            |    | Variance Original Compared to Final |               |     | /ariance<br>Actual<br>mpared to<br>Final |
|--|--------------------|-------------------|----|-------------------------------------|---------------|-----|--|
|  | Original<br>Budget | Einal<br>Budget   |    | Increase<br>(Decrease)              | Actual        | (Ur | avorable<br>ifavorable)                  |
| Revenues   |                    |                   |    |                                     |               |     |  |
| Taxes-Current  | \$ 24,000.00       | \$<br>24,000.00   | \$ | 0.00                                | \$ 22,685.90  | \$  | (1,314.10)                               |
| State Sources  | 50,000.00          | 50,432.00         |    | 432.00                              | 50,432.00     |     | 0.00                                     |
| Garbage Collections  | 14,000.00          | 0.00              |    | (14,000.00)                         | 0.00          |     | 0.00                                     |
| Other  | 8,400.00           | 26,727.70         |    | 18,327.70                           | 24,997.99     |     | (1,729.71)                               |
| Interest   | 1,000.00           | 2,437.31          |    | 1,437.31                            | 2,437.31      |     | 0.00                                     |
| Total Revenues   | 97,400.00          | <br>103,597.01    | _  | 6,197.01                            | 100,553.20    |     | (3,043.81)                               |
| Expenditures   |                    |                   |    |                                     |               |     |  |
| General Government   | 30,587.00          | 29,223.40         |    | (1,363.60)                          | 28,411.40     |     | 812.00                                   |
| Public Works   | 93,200.00          | 97,902.57         |    | 4,702.57                            | 21,485.44     |     | 76,417.13                                |
| Other  | 118,320.00         | 24,778.04         |    | (93,541.96)                         | 12,841.08     |     | 11,936.98                                |
| Capital Outlay   | 1,000.00           | 0.00              |    | (1,000.00)                          | 0.00          |     | 0.00                                     |
| Total Expenditures   | 243,107.00         | 151,904.01        | _  | (91,202.99)                         | 62,737.92     |     | 89,166.09                                |
| Excess of Revenues over Expenditures   | (145,707.00)       | (48,307.00)       |    | (97,400.00)                         | 37,815.28     |     | 86,122.28                                |
| Other Financing Sources (Uses)   |                    |                   |    |                                     |               |     |  |
| Operating Transfers in   | 0.00               | 0.00              | 1  | 0.00                                | 0.00          |     | 0.00                                     |
| Operating Transfers out  | 0.00               | <br>0.00          |    | 0.00                                | 0.00          |     | 0.00                                     |
| Excess of Revenues and Other Sources<br>Over(Under)Expenditures and Other Uses | S(145,707.00)      | \$<br>(48,307.00) | -  | (97,400.00)                         | 37,815.28     | \$  | 86,122.28                                |
| Fund Balance at Beginning of Year  |                    |                   |    |                                     | 215,532.88    |     |  |
| Fund Balance at End of Year  |                    |                   |    |                                     | \$ 253,348.16 |     |  |



#### General Fund Schedule of Revenues For the Year Ended March 31, 2006

|                         |          | Actual     |    | Budget                             | Variance<br>Favorable<br>(Unfavorable) |            |  |
|-------------------------|----------|------------|----|------------------------------------|--|------------|--|
| Revenues                |          |            |    |                                    |  |            |  |
| Current Tax Levy        | \$       | 22,685.90  | \$ | 24,000.00                          | \$                                     | (1,314.10) |  |
| Delinquent Taxes        |          | 1,749.28   |    | 1,749.29                           |  | (0.01)     |  |
| Industrial Facility Tax |          | 18,058.52  |    | 18,058.52<br>50,432.00<br>5,000.00 |  | 0.00       |  |
| Sales Tax               |          | 50,432.00  |    |                                    |  | 0.00       |  |
| Metro Authority         |          | 3,576.30   |    |                                    | (1,4)                                  | (1,423.70) |  |
| Miscellaneous           |          | 1,613.89   |    | 1,919.89                           |  | (306.00)   |  |
| Interest Income         | _        | 2,437.31   |    | 2,437.31                           |  | 0.00       |  |
| Total Revenues          | <u>s</u> | 100,553.20 | \$ | 103,597.01                         |  | (3,043.81) |  |

## Sheridan Township General Fund

#### General Fund Schedule of Expenditures For the Year Ended March 31, 2006

|                          |           | Actual    |    | Budget     |    | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------|-----------|-----------|----|------------|----|--|
| General Government       |           |           |    |            |    |  |
| Trustees Salary          | \$        | 1,632.00  | ş  | 1,632.00   | \$ | 0.00                                   |
| Board of Review          |           | 1,008.00  |    | 1,100,00   | ·  | 92.00                                  |
| Supervisors Salary       |           | 3,392.00  |    | 3,392.00   |    | 0.00                                   |
| Election Salary          |           | 0.00      |    | 100.00     |    | 100.00                                 |
| Clerk Salary             |           | 6,099.00  |    | 6,099.00   |    | 0.00                                   |
| Treasurer Salary         |           | 7,160.00  |    | 7,160.00   |    | 0.00                                   |
| Deputy Clerk Salary      |           | 0.00      |    | 140.00     |    | 140.00                                 |
| Assessor Salary          |           | 6,939.00  |    | 6,939.00   |    | 0.00                                   |
| Building and Grounds     |           | 1,411.40  |    | 1,411.40   |    | 0.00                                   |
| Meetings and Seminars    |           | 770.00    |    | 1,250.00   | _  | 480,00                                 |
| Total General Government | S         | 28,411.40 | \$ | 29,223.40  |    | 812.00                                 |
| Public Safety            |           |           |    |            |    |  |
| Public Works             |           |           |    |            |    |  |
| Highways and Streets     | \$        | 15,938.93 | \$ | 14,452.57  | \$ | (1,486,36)                             |
| Drains at Large          |           | 4,787.43  |    | 7,000.00   |    | 2,212.57                               |
| Repairs and Maintenance  |           | 759.08    |    | 76,450.00  | _  | 75,690.92                              |
| Total Public Works       | \$        | 21,485.44 | \$ | 97,902.57  | _  | 7 <u>6,417.13</u>                      |
| Other                    |           |           |    |            |    |  |
| Taxes - Social Security  | \$        | 458.84    | \$ | 500.00     | \$ | 41.16                                  |
| Office Supplies          |           | 903.26    |    | 1,036.41   |    | 133.15                                 |
| Printing and Publishing  |           | 81.50     |    | 500.00     |    | 416.50                                 |
| Professional Fees        |           | 0.00      |    | 1,000.00   |    | 1,000.00                               |
| Insurance                |           | 4,559.00  |    | 4,559.00   |    | 0,00                                   |
| Dues and Publications    |           | 467.96    |    | 500.00     |    | 32.04                                  |
| Miscellaneous            |           | 7.84      |    | 4,256.90   |    | 4,249.06                               |
| Utilities                |           | 2,175.73  |    | 2,175.73   |    | 0.00                                   |
| Tax Roll Preparation     |           | 2,188.55  |    | 2,800.00   |    | 611.45                                 |
| Travel and Conferences   |           | 347.53    |    | 3,650.00   |    | 3,302.47                               |
| Pension                  |           | 1,650.67  |    | 3,800.00   | _  | 2,149.13                               |
| Total Other              | <u>\$</u> | 12,841.08 | \$ | 24,778.04  | _  | 11,936.96                              |
| Capital Outlay           |           |           |    |            |    |  |
| Total Expenditures       | \$        | 62,737.92 | \$ | 151,904.01 | \$ | 89,166.09                              |

The accompanying notes are an integral part of the financial statements.

# Special Revenue Schedule of Revenues Schedule of Revenues For the Year Ended March 31, 2006

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|---|----|----------|-----|
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|                       |           | FIFE      | <b>\</b> |  |  |
|-----------------------|-----------|-----------|----------|--|--|
|                       |           | Actual    | Budget   | Variance<br>Favorable<br>(Unfavorable) |  |
| Revenues              |           |           |          |  |  |
| Current Tax Levy      | \$        | 5,838.80  | \$       | 6,000.00                               | \$ (161.20)                            |
| Delinquent Tax        |           | 412.91    |          | 412.91                                 | 0.00                                   |
| Pension Reimbursement |           | 2,500.00  |          | 2,500.00                               | 0.00                                   |
| Interest Income       |           | 558.19    | _        | 654.46                                 | (98.27)                                |
| Total Revenues        | <u>\$</u> | 9,307.90  | S        | 9,567.37                               | (259.47)                               |
|                       |           | Road      | Variance |  |  |
|                       |           | Actual    |          | Budget                                 | Variance<br>Favorable<br>(Unfavorable) |
| Revenues              |           |           |          |  |  |
| Current Tax Levy      | \$        | 42,244.73 | \$       | 43,000.00                              | \$ (755.27)                            |
| Delinquent Tax        |           | 3,254.39  |          | 3,627.24                               | (372.85)                               |
| Interest Income       |           | 2,107.32  |          | 2,107.32                               | 0.00                                   |
| Total Revenues        | \$        | 47,606.44 | \$       | 48,734.56                              | (1,128.12)                             |

#### Special Revenue Fund Schedule of Expenditures For the Year Ended March 31, 2006

#### Fire Fund

|  | Budget Actual                               |   | <u>Variance</u><br><u>Favorable</u><br>(Unfavorable) |  |  |  |
|--|---|---|--|--|--|--|
| Expenditures   |   |   |  |  |  |  |
| Wages Fire Protection Expenses Ambulance Service Miscellaneous | 1,260.00<br>12,500.00<br>3,200.00<br>157.37 | 1,260.00<br>9,400.00<br>3,128.00<br>10.00 | 0.00<br>3,100.00<br>72.00<br>147.37                  |  |  |  |
| Total Expenditures   | 17,117.37                                   | 13,798.00                                 | 3,319.37   |  |  |  |
|  | Road Fund                                   |   |  |  |  |  |
|  | Budget                                      | Actual                                    | Variance<br>Favorable<br>(Unfavorable)               |  |  |  |
| Expenditures   |   |   |  |  |  |  |
| Highways and Streets Expenses                                  | 122,434.56                                  | 106,535.86                                | 15,898.70  |  |  |  |
| Total Expenditures   | 122,434.56                                  | 106,535.86                                | 15,898.70  |  |  |  |

## Agency Fund Statement of Changes in Assets and Liabilities March 31, 2006

#### Tax Collection Fund

|                     | <u>Balance</u><br>Beginning of Year |          | Ž  | Additons   |    | <u>Deductions</u> |    | Balance<br>End of Year |  |
|---------------------|-------------------------------------|----------|----|------------|----|-------------------|----|------------------------|--|
| Assets              |                                     |          |    |            |    |                   |    |                        |  |
| Cash                | \$                                  | 1,138.10 |    | 420,483.00 | _  | 420,483.00        | \$ | 1,138.10               |  |
| Liabilities         |                                     |          |    |            |    |                   |    |                        |  |
| Due to General Fund | \$                                  | 1,138.10 | \$ | 23,075.57  | \$ | 23,075.57         | \$ | 1,138.10               |  |
| Due to Fire Fund    |                                     | 0.00     |    | 5,363,13   | \$ | 5,363.13          | \$ | 0.00                   |  |
| Due to Highway Fund |                                     | 0.00     |    | 42,922.32  | \$ | 42,922.32         | \$ | 0.00                   |  |
| Due to County       |                                     | 0.00     |    | 143,473.73 |    | 143,473.73        |    | 0.00                   |  |
| Due to Schools      |                                     | 0,00     |    | 205,648.25 | _  | 205,648.25        | _  | 0.00                   |  |
|                     | s                                   | 1,138.10 | \$ | 420,483.00 | \$ | 420,483.00        | s  | 1,138.10               |  |

#### George Zahul, CPA, PC 101 N Port Crescent St Bad Axe, MI 48413

August 1, 2006

To the Township Board Sheridan Township

The following comments related to situations that came to my attention during the course of my recent examination of the Sheridan Township's financial statements as of and for the year ended March 31, 2006, and are submitted for your evaluation and consideration. I would like to emphasize that, since my examination was conducted for the purpose of expressing an opinion on the previously referred to financial statements, these comments are not necessarily all inclusive.

1. The Township over-expended in the General Fund in comparison to the budget. This excess of expenditure over budget amount is in violation of P.A. 621. The Board should avoid such violations by periodically reviewing actual expenditures and revenues as compared to budget amounts.

If you would need assistance in implementing the above, I would by happy to assist you.

I want to take this opportunity to thank the Board for selecting me to do your audit, and I want to thank the Township Officials for their help and assistance during the audit.

Very truly yours, Dens & Zahn CPAPC

George A. Zahul, CPA, PC